

Mobile | 00966536473335 : Mobile | 00966112695229 : Phone : 00966552365295
Email | info.en@scandinavianacademy.co Web site:https://scandinavianacademy.co/en :
Riyadh - Al Khaleej District - Sheikh Abdul Aziz Bin Abdul Rahman Bin Bishr Street - 13223 - Office No. 5 | P.O.BOX : 13224

Course: Strategy Building and Sustaining Competitive Advantage

Code	City	hotel	Start	End	price	Language - Hours
MT-115SA	Al Baha	Hotel Meeting	2027-05-23	2027-05-27	10950 SR	En - 25

Introduction

Why do some companies appear to have little difficulty in growing and changing whilst other companies decline and even collapse? Why do companies fail in markets that are showing considerable growth? Why is it that in many businesses 80% of the total available profits are earned by just the top 3 or 4 companies?

The answer is simple and straightforward - but it is not easy. Companies that grow and change are companies that know how to build robust strategies that secure and sustain competitive advantage. The concepts of strategy and competitive advantage are at the very heart of business success. This has always been the case. The big challenge in the 21st century is that almost all businesses are becoming more complex, more competitive and more international

This course focuses on these two central and vital concepts – strategy and competitive advantage. The course is relevant to managers in every part of the organisation because increasingly managers need to understand now their part of the business contributes to these two important issues – building a robust strategy and sustaining competitive advantage

The principal highlights of the course are:

- Introduction to leading-edge thinking and best practice in strategy building
- Guidance in developing ourselves from operational to strategic managers
- DVD presentations by world-class scholars and practitioners
- Case studies for class work and discussion

- Case presentations based on the personal experience of the course leader

Objectives

The central objectives of this course are as follows:

- To ensure that participants understand the concepts of strategy and strategic management
- To understand the main frameworks within which robust strategies can be created
- To understand the linkage between strategy building and implementation
- To understand the meaning of the concept of competitive advantage
- To ensure that strategy is changed and developed to create a sustained level of high performance
- To enable participants to understand how their specialist parts of the organisation contribute to strategy building and achieving sustainable competitive advantage

Training Methodology

The training process is based on a carefully planned mix of highly focused input from the course leader - with practical illustration of tools and concepts; group work on small-scale case studies; interaction and group discussion; and group work on a major case study. The course manual will serve as a toolkit for subsequent everyday use. There will also be presentations on DVD given by acknowledged world-leading authorities on the subject. The principles and approaches to strategy and strategic management will be illustrated by real-life cases in which the course leader has been personally involved

Organisational Impact

- Much better decision-taking and time and resource allocation - leading to better organizational and individual performance
- Introduction of strategic thinking into new levels of the organization

- Top management having more confidence in the ability and judgement of its operating managers
- Operational managers will have a better appreciation of the need and content of organizational change
- Managers will understand how and why change is necessary to achieve sustainable competitive advantage
- Managers will implement strategic programmes and projects more effectively

Personal Impact

Delegates will achieve the following byt attending this course

- Increasing career flexibility (vertically and horizontally)
- Accelerated thinking speed and problem resolution for all difficult dilemmas
- Improved understanding of the impact of operational specialization on corporate strategy
- Improved teamworking capabilities in analyzing and solving strategic problems
- Improved skills in ensuring most effective impact of individual specializations
- Greater motivation and proactivity

SEMINAR OUTLINE

DAY 1

Business Strategy, Strategic Management and Strategic Choice

- Generic Competitive Strategies
- Structural Analysis of Industries and Companies
- “Competitive Positioning” versus “Blue Ocean” approaches
- How value migrates over Time
- Customer Selection and the Principle of Differentiated Customer Engagement
- The Integrated Supply-Demand Chain as the Basis of 21st Century Strategic

Thinking
- Choice and Complexity – The Fundamental Problem in Strategic Thinking and Planning
- Mini-Case on Strategic Choice

DAY 2

How to Build a Robust Strategy

- The Interface of External and Internal Analysis: Trade-Offs and Balance
- The Concept of Shareholder Value and its Relationship to Strategic Planning
- Financial and Non-Financial Aspects of Strategy, Objectives and Mechanisms
- Advanced Application of the “Balanced Scorecard” Principles
- Diagnosing Strategic Problems and Opportunities
- Strategic Choice – Offensive versus Defensive Strategic Programmes
- How to Build and Use the “5-page Strategy Framework”
- Mini-Case on Strategic Choice

DAY 3

The Concept of Competitive Advantage and the Ways of Securing Competitive Advantage

- Review of the tools used so far
- Competitive Advantage through Cost Leadership
- Competitive Advantage through Product/Service Differentiation
- Competitive Advantage through Differentiation of the Business Model
- Combining Cost Leadership with Differentiation: Singapore Airlines Mini-Case
- Balancing Cost Leadership and Differentiation in Delivering Value to Customers
- Introduction and Briefing for the main Case Study
- First-phase group work on the main Case Study

DAY 4

Strategic Risk and Global Strategic Management

- Identifying and Assessing Risk and Uncertainty
- Tools and Techniques in Managing Risk and Uncertainty
- The Essence of Globalization and Global Business Strategy
- Globalization – Managing the Strategic shift from between National/International/Global phases
- Globalization – Managing Organizational Change and the Human Resource dimension
- How to Build and Manage a Strategic Planning team
- Managing the Interface of Strategy and Global Operations
- Second-phase work on the main Case Study

DAY 5

building tomorrow’s organization out of today’s organization

- Final-phase work on the main Case Study
- Group Presentations of the main Case Study
- Strategic Renewal: The Life-Cycle Principle Applied to Business Strategy
- The Importance of Vision and Values in Driving Strategic Development and Organizational Change
- The Senior Executive as Strategic Leader and Communicator
- The Senior Executive as Coach and Mentor - Getting Strategic Thinking into all Levels of Management
- Conclusions (1) - Building Tomorrow’s Organisation out of Today’s organisation
- Conclusions (2) - The Corporate and Individual Value of Strategic Thinking

The Scandinavian Academy for Training Center adopts the latest scientific and professional methodologies in training and human resource development, aiming to enhance the efficiency of individuals and organizations. Training programs are delivered through a comprehensive approach that includes:

- Theoretical lectures supported by PowerPoint presentations and visual materials (videos and short films).
- Scientific evaluation of participants before and after the program to measure progress and knowledge acquisition.
- Brainstorming sessions and practical role-playing to simulate real-life scenarios.
- Case studies tailored to align with the training content and participants work nature.
- Assessment tests conducted at the end of the program to evaluate the achievement of training objectives.

Each participant receives the training material (both theoretical and practical) in printed form and saved on a CD or flash drive. Detailed reports, including attendance records, final results, and overall program evaluations, are also provided.

Training materials are prepared professionally by a team of experts and specialists in various fields. At the end of the program, participants are awarded a professional attendance certificate, signed and accredited by the Scandinavian Academy for Training Center.

Program Timings: 9:00 AM to 2:00 PM

The program includes:

- A daily buffet provided during the sessions to ensure participants comfort.
- A closing ceremony on the final day to distribute certificates and celebrate participants achievements.
- **Note: All prices are exclusive of 15% Value Added Tax (VAT).**

Our Success Partners

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ACADEMY
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Academy
Training Center
00966112695229
info@scandinavianacademy.co
المملكة العربية السعودية - الرياض - حي الخليج - شارع الشيخ عبد العزيز بن عبد الرحمن بن بشر - 13223 - مكتب رقم 5
Riyadh - Al Khaleej District - Sheikh Abdul Aziz Bin Abdul Rahman Bin Bishr Street - 13223 - Office No. 5